The Role of Architecture in a Scaled Agile Organization – A Case Study in the Insurance Industry

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Overview

1. **Motivation and Problem Statement**
   - **“Old World” vs. “New World”**
   - **Research Questions & Research Design**

2. **Related Work**
   - **Scrum in Large Organizations (SAFe, LeSS) & Domain-Driven Design (DDD)**
   - **Domain-Driven Design: Strategic & Tactical Design**

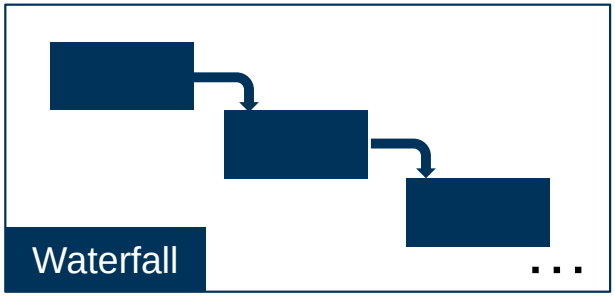
3. **Current Results**
   - **How DDD supports SAFe & LeSS**

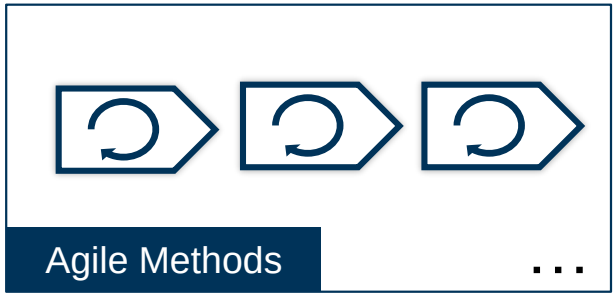
4. **Next steps**
   - **Development of a Framework for using DDD, SAFe & LeSS in our Context**
   - **Roadmap**

1. Motivation and Problem Statement

„Old World“ and „New World“

„Old World“ **&** **„New World“**



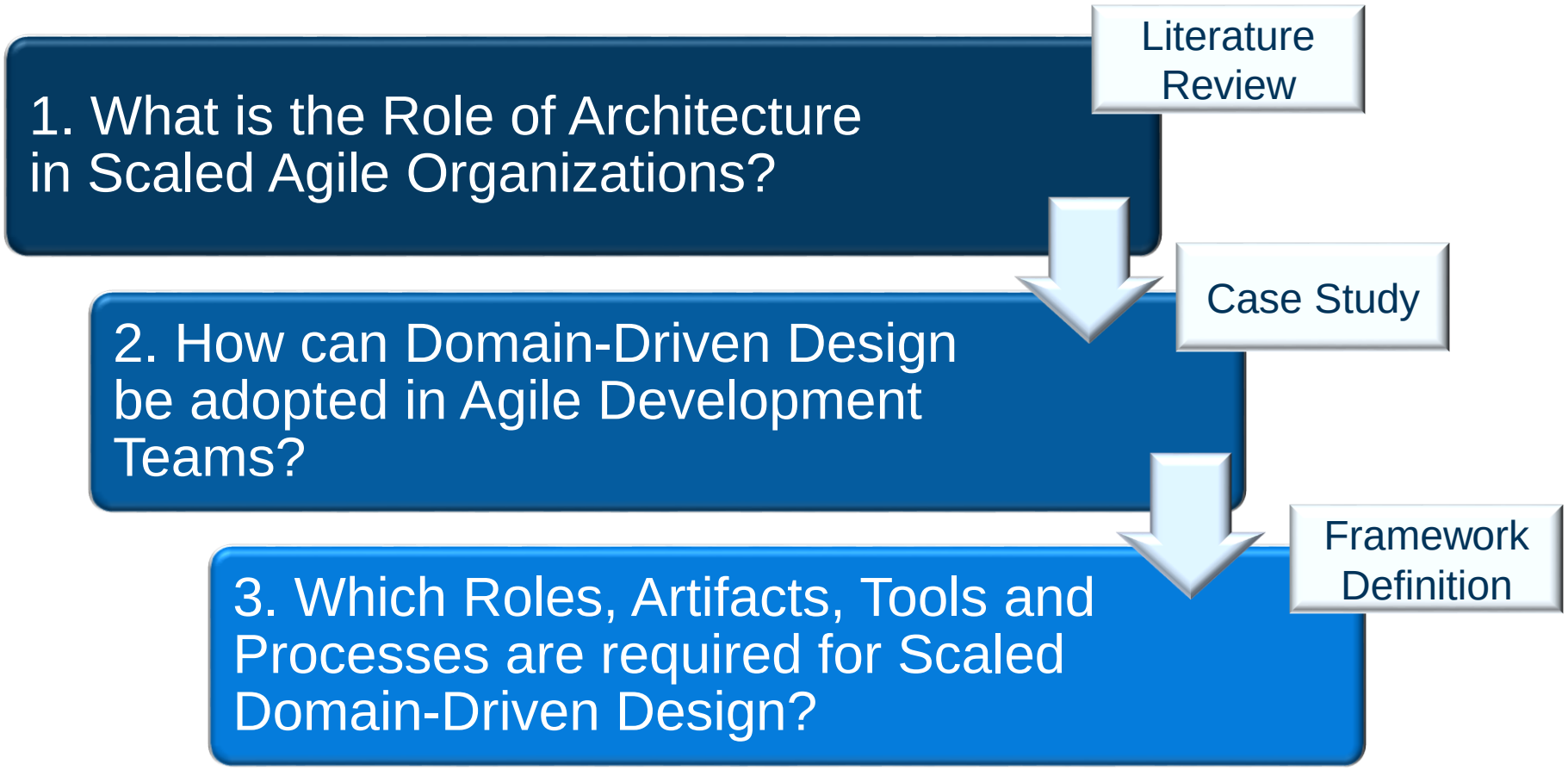


	Architecture	
• Focus on Standardization • Process over Product • Top-down & Governance • Predefined Architecture		• Focus on Innovation • Product over Process • Bottom-up • Architecture emerges

What is the Role of Architecture in Scaled Agile Organizations?

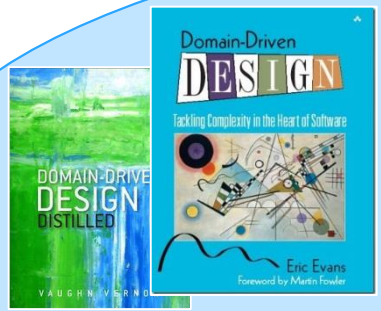
1. Motivation and Problem Statement

Research Questions and Research Design



2. Related Work

LeSS, SAFe and DDD

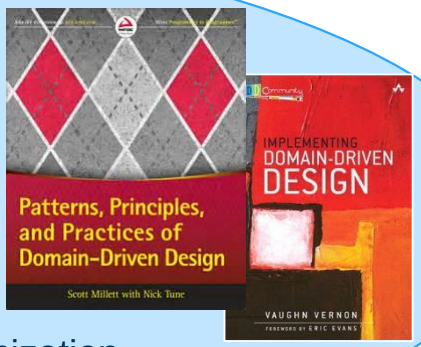


Domain-Driven Design (DDD)

Design and Development Approach

Collaboration of Domain experts & Developers

Common Language



Bounded Contexts determine Architecture & Team Organization

Scaled Agile Framework (SAFe)

Alignment, Collaboration & Delivery for many agile Teams

Many Scrum Teams, many Products

Emergent Design vs. Intentional Architecture

Large-Scale Scrum (LeSS)

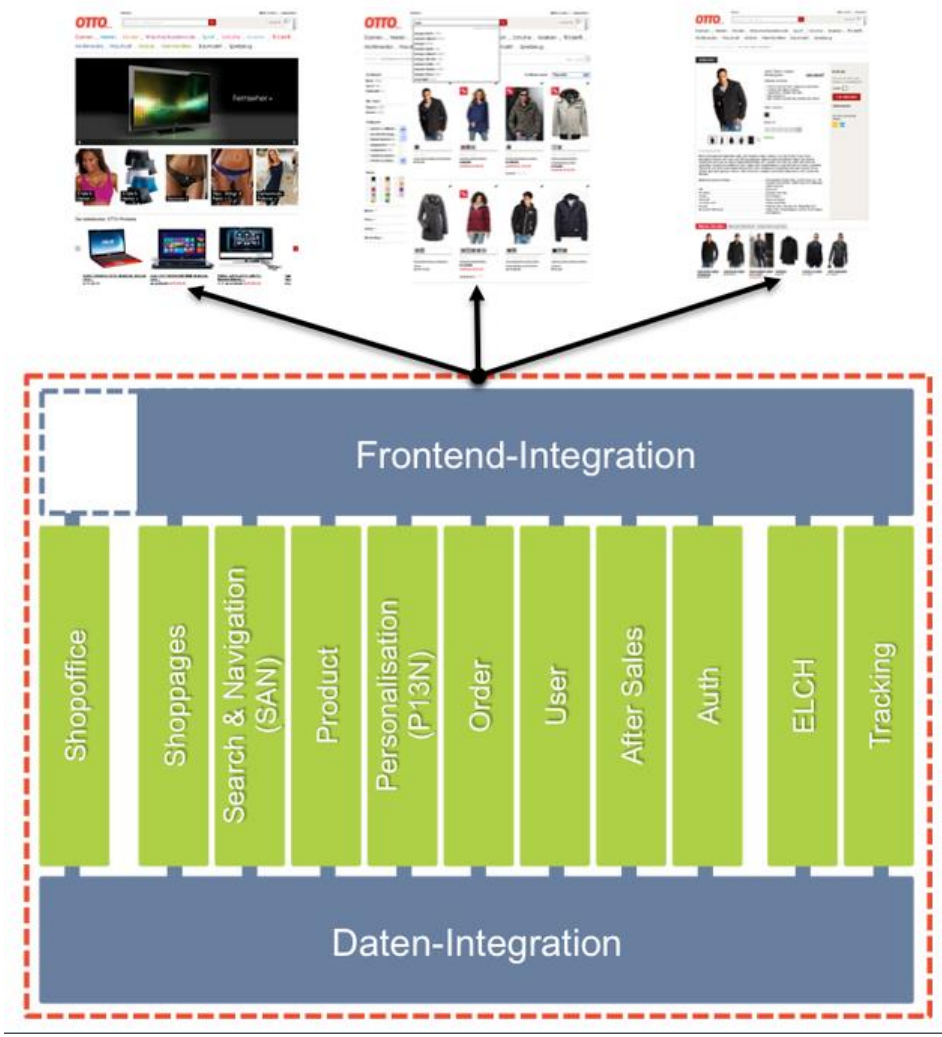
Organizational Design Framework

Scrum applied to Development of a large Product

Agile Architecture

2. Related Work

Domain-Driven Design: Strategic and Tactical Design



Strategic Design

- Every Business consists of Bounded Contexts
- Context Map to model Relationships between Bounded Contexts
- Goal: One Subdomain of the Business corresponds to a Bounded Context

Tactical Design

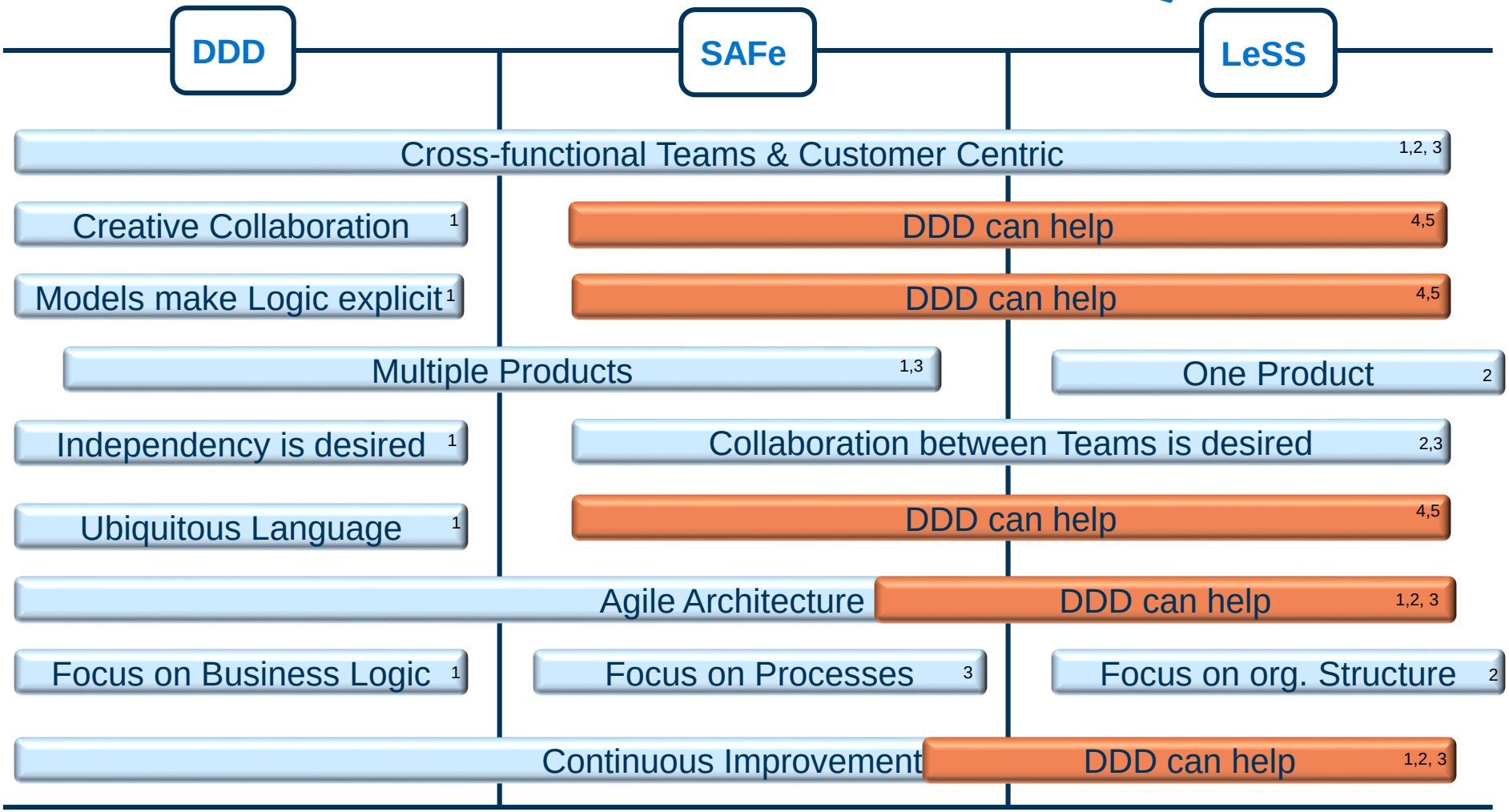
- Creating Effective Models of a Bounded Context
- One Team in each Bounded Context
- Creating and practicing an Ubiquitous Language in each Bounded Context
- Domain modeling Building Blocks

Source: Vernon, V. (2016). Domain-driven design distilled. Addison-Wesley Professional. Image:https://dev.otto.de/2013/04/14/architektur prinzipien-2/

3. Current Results

How DDD supports SAFe and LeSS

Draft



Combination of the frameworks and DDD for the case study!

1. Evans, E. (2003). . *Domain-Driven Design: Tackling Complexity in the Heart of Software*.
2. Larman;, C. & Vodde, B. (2016). *Large-Scale Scrum: More with LeSS*.
3. Scaled Agile Inc., (2016). *SAFe® 4.0 Introduction - Overview of the Scaled Agile Framework for Lean Software and Systems Engineering* (White Paper).
4. http://www.scaledagileframework.com/agile-architecture/
5. https://less.works/less/technical-excellence/architecture-design.html

4. Next Steps

A framework for a large scale organization

Which process steps need to be taken?

Domain model definition → Pre-study → ...

...

Which artifacts can be helpful and have to be developed?

Domain Model

Sprint Backlog

Who takes part in the process with which role?

Developer

Enterprise Architect

Project Manager

Product Owner

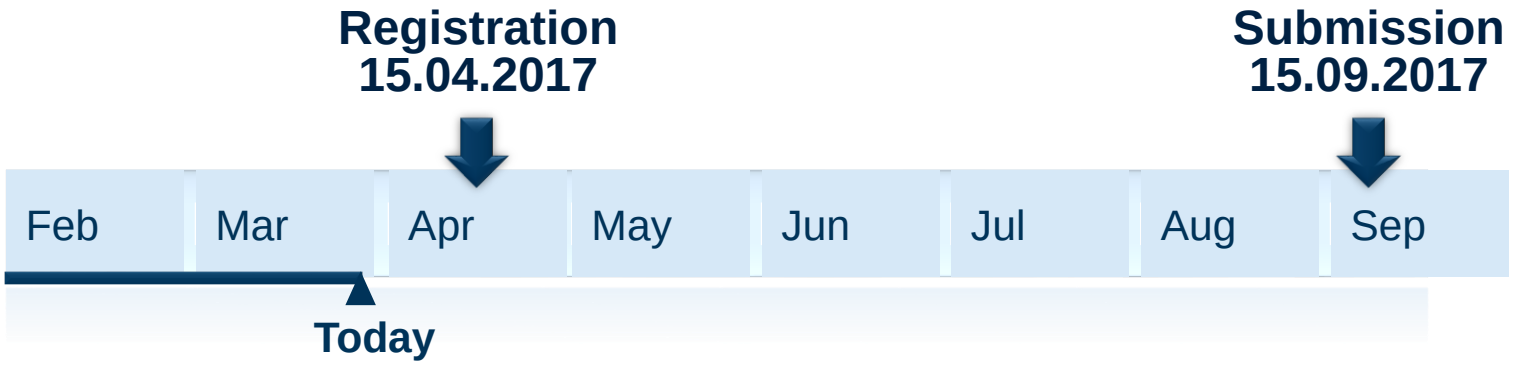
Which tools should be used to support the process?

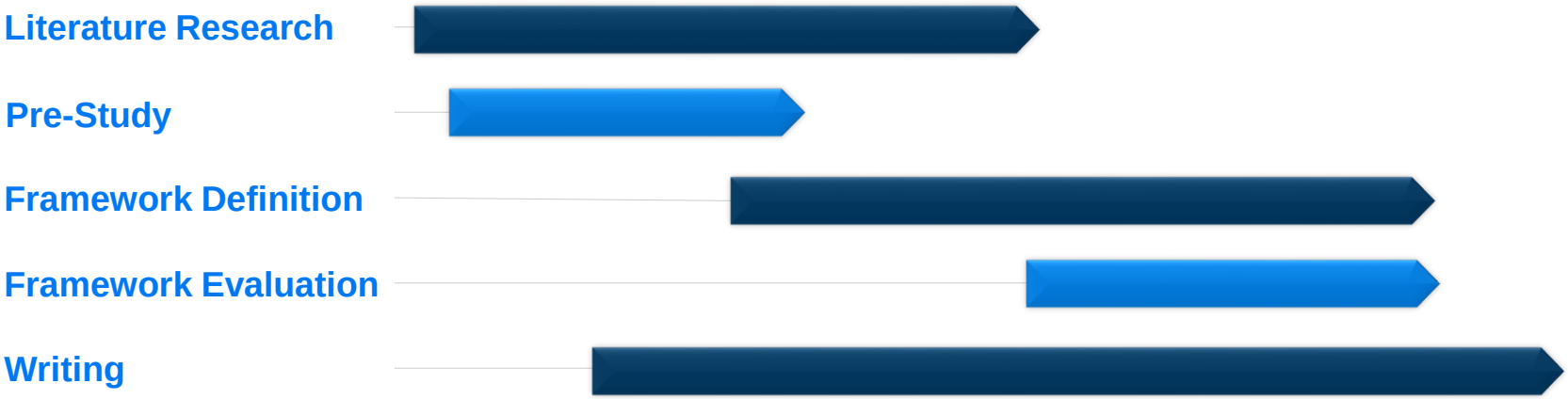
JIRA

iteraplan

4. Next Steps

Roadmap





Any Questions?

Sources

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