



# Scenario-based Analysis of Collaborative Enterprise Architecture Management Tools

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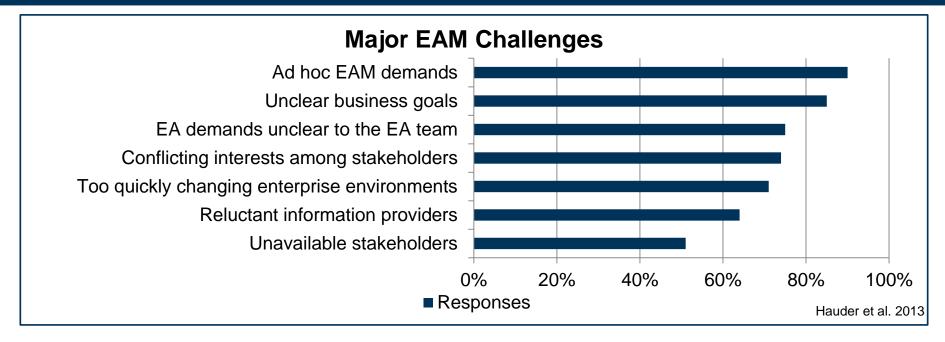
### Agenda



- 1 Motivation
- 2 Research Approach
- 3 Collaborative EAM
- 4 Tool support for Collaborative EAM
- 5 Outlook

#### 1. Motivation





#### Major problems:

- Missing communication among stakeholders
- Unclear demands
- Changes occurring at high pace

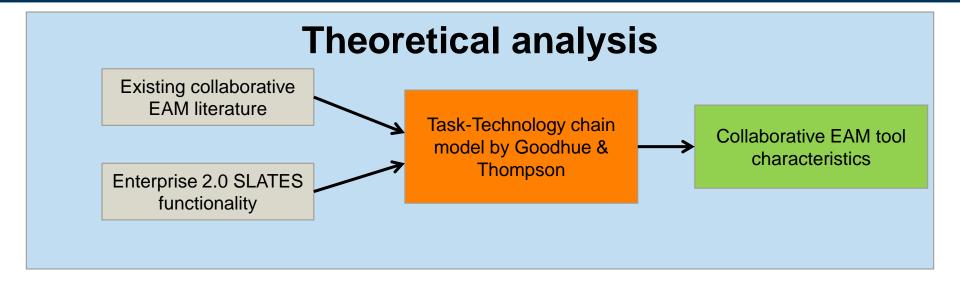


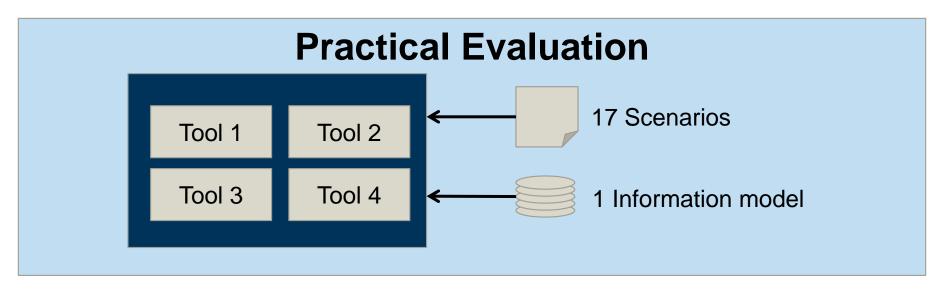
Collaborative EAM

**Tool support for collaborative EAM?** 

### 2. Research Approach







### 2. Research Approach – Scenario Overview



#### **Specific Functionality Scenarios**

- Importing, Editing, and Validating
- Creating Visualizations
- Interacting with, Editing of, and Annotating Visualizations
- Communication and Collaboration Support

- Flexibility of the Information Model
- Handling large scale Application Landscapes
- Reporting
- Usability

#### **EA Management Support Scenarios**

- Landscape Management
- Demand Management
- Project Portfolio Management
- Synchronization Management
- Strategies and Goals Management
- Business Object Management

- SOA Transformation
- IT Architecture Management
- Infrastructure Management

**EAMTS 2008** 

### 3. Collaborative EAM Guidelines

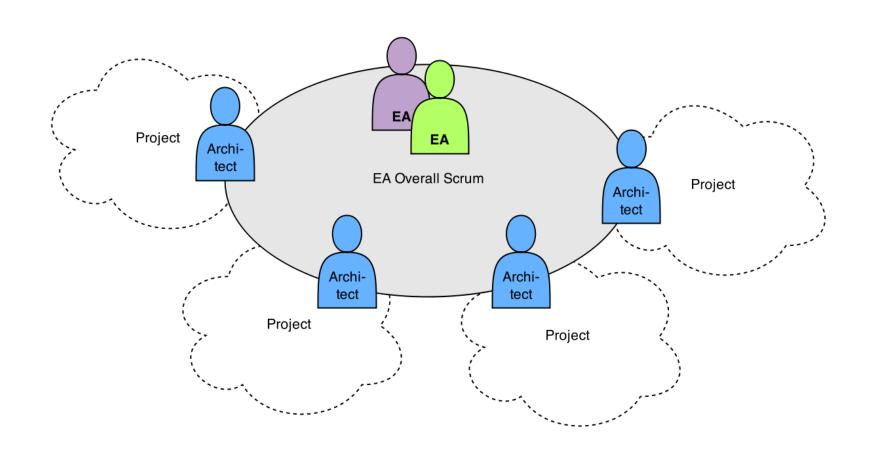




Bente et al. 2012

# 3. Collaborative EAM – Example: EA Overall Scrum

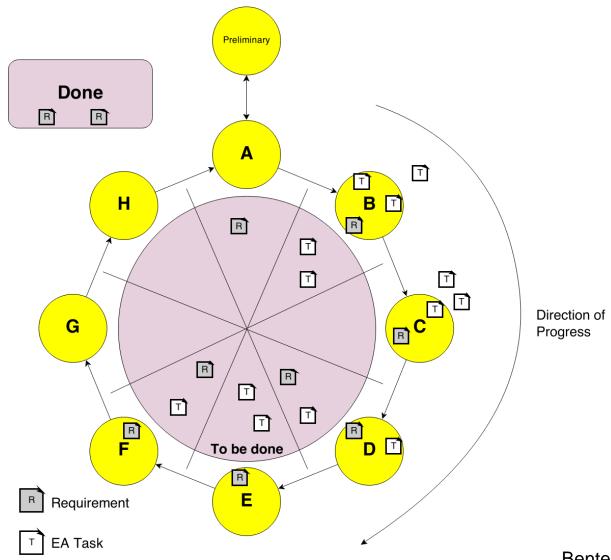




Bente et al. 2012

### 3. Collaborative EAM – Example: EA Kanban Board





Bente et al. 2012

# 4. Collaborative EAM Tools - Characteristics



Characteristic	Purpose	Implementation options
Search	Quick and easy content access	Well-positioned search bar
Links	Links Interconnection of architectures and objects	Linked objects provided through drop-down lists, social bookmarks
Authoring possibility	User-based knowledge gathering	Comment and feedback functionality, blogs
Tag feature	Structured content	Tagging service
Signal feature	Notifications on EAM updates	Feeds, subscriptions, user notifications
Lean User Interface	Effective and easy to use EAM tool	Simple user interface with good usability and reduced complexity

### 4. Collaborative EAM Tools – Evaluation results



Collaborative Characteristic	Bizzdesign Architect	Iteraplan	leanIX	SAP Powerdesigner
Search	✓	✓	✓	✓
Links		✓	✓	
Authoring			✓	
Tagging			✓	
Signaling		✓	✓	
Lean UI		<b>(√)</b>	✓	



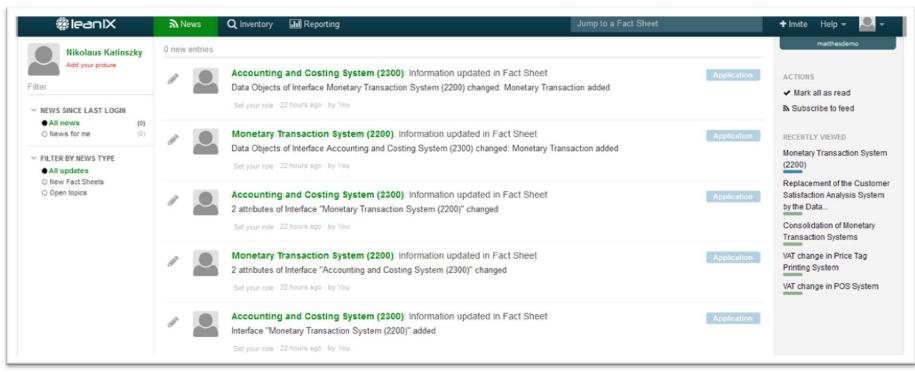






### 4. Collaborative EAM Tools – leanIX

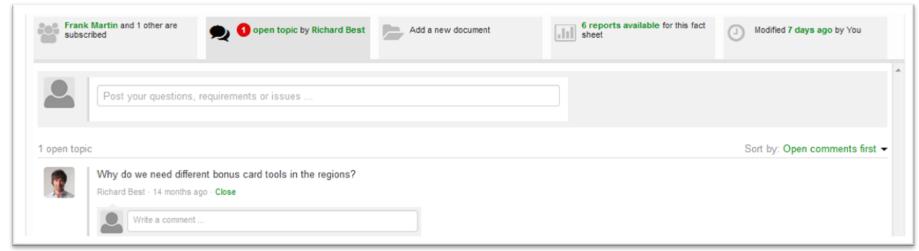




Signal: newsfeed & object subscription

### 4. Collaborative EAM Tools – leanIX





Authoring: open topic functionality

### 4. Collaborative EAM Tools – leanIX





Tag functionality

# 4. EAM Tools – Scenario Comparison



Scenario	Bizzdesign Architect	Iteraplan	leanIX	SAP Powerdesigner	
Importing, Editing, and Validating				•	
Creating Visualizations					
Interacting with, Editing of, and Annotating Visualizations		•	•		
Communication and Collaboration Support					
Flexibility of the Information Model	0			0	
Handling large scale Application Landscapes					
Reporting				•	
Usability					
Landscape Management					
Demand Management					
Project Portfolio Management	0				
Synchronization Management					
Strategies and Goals Management					
Business Object Management					
SOA Transformation				•	
IT Architecture Management					
Infrastructure Management					
= barely implemented = partially implemented = fully implemented					

# 4. EAM Tools – Categorization

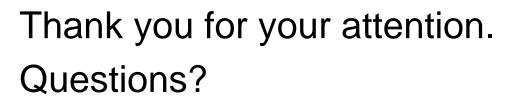


Dimension	Category	Bizzdesign Architect	Iteraplan	leanIX	SAP Powerdesigner
Degree of flexibility	Information model-centered				(✓)
	Method-centered	✓	✓		
	Process-centered		✓	✓	
Customization effort	EAM off the shelf solution	✓	✓	✓	✓
	EAM platform		✓		
Integration approach	Automatic integration				
	Manual import	✓	✓	✓	✓
EAM type	Traditional EAM	✓	✓	✓	✓
	Collaborative EAM		(✓)	✓	

#### 5. Outlook



- Evaluate further EAM tools on collaborative characteristics
- Investigate application of collaborative tool characteristics in practice
- Analyze potential tradeoff between complexity reduction and user-specific configuration options
- Use tool evaluation results for further publications (EAMTS2014)





#### References



- Bente, S.; Bombosch, U.; Langade, S.: Collaborative enterprise architecture: Enriching EA with lean, agile, and enterprise 2.0 practices. Morgan Kaufmann. Waltham, MA, USA. 2012.
- Hauder, M.; Roth, S.; Schulz, C.; Matthes, F.: Organizational Factors Influencing Enterprise Architecture Management Challenges. In ECIS 2013 Completed Research. 2013.
- Matthes, F.; Buckl, S.; Leitel, J.; Schweda, C. M.: Enterprise Architecture Management Tool Survey 2008. Techn. Univ. München. München, Germany. 2008.

### Backup – Mapping EAM tasks with SLATES features



	Search	Links	Authoring	Tagging	Extensions	Signaling
Defining the IT Strategy	✓	✓				✓
Modeling the Architecture	✓	✓	✓	✓	✓	✓
Evolving the IT Landscape	✓	✓	✓	✓	✓	✓
Assessing and Developing Capabilities	✓		✓	✓		✓
Developing and Enforcing Standards and Guidelines	✓	✓	✓	✓	✓	✓
Monitoring the Project Portfolio	✓	✓	✓	✓		✓
Leading or Coaching Projects	✓		✓			✓
Managing Risks Involved in IT	✓	✓		✓		✓