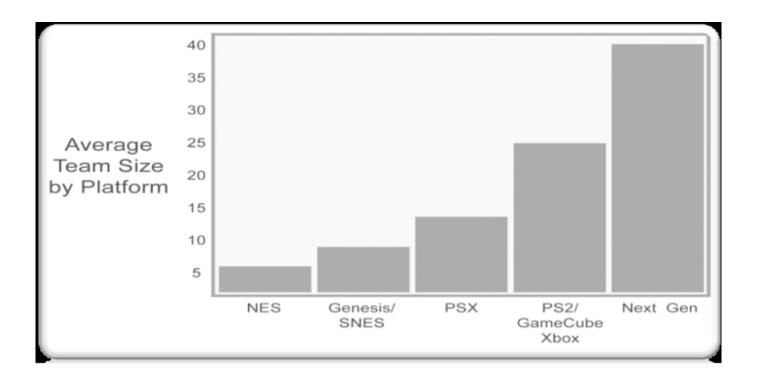
Computer Games Laboratory





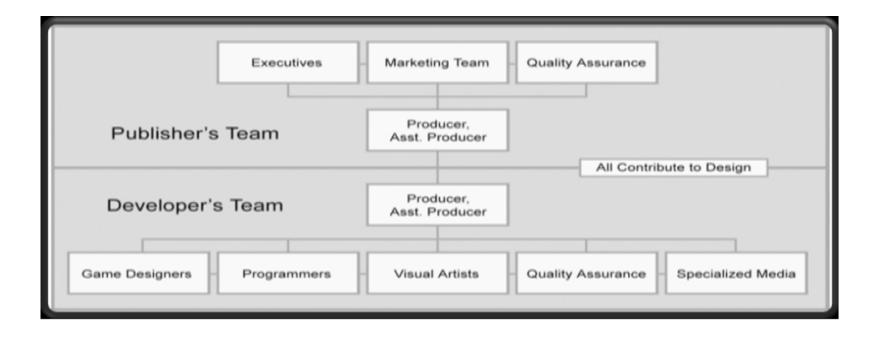


Making games means working in teams:





Team structure





Meetings

- Someone should lead the discussion, speak first
- Structure the meeting, have an agenda, don't waste time
- Have a goal to focus the discussion
- Be prepared and contribute
- Let everyone speak
- Accept other opinions, don't be personal, try to persuade
- At the end: review the discussion, summarize the outcomes



- Technical stuff can be taught, soft skills not so much
- Even more difficult: Communication across disciplines





- Proper communication can be difficult
 - No single strategy work
 - Each person is different





- Humility and Honesty
 - Know what you don't know, be critical with yourself
 - Learn from criticism, don't become angry
 - Embrace people who do know
 - Ask for help, take feedback as a gift, share your opinions

- Experience, Trust, and Negotiation
 - Learn to "classify" people, figure out their strengths and weaknesses
 - Learn to delegate
 - Don't expect something from someone who does not have the skills
 - Employ people for whatever they can do best; Work with what you have
 - Be willing to compromise; Aim for the best possible result